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26 February 2010

To: All Members of the Alexandra Palace and Park Board

Dear Member,

Alexandra Palace and Park Board - Tuesday, 2nd March, 2010

I attach a copy of the following reports for the above-mentioned meeting which were not available at the time of collation of the agenda:

### 9. MINUTES (PAGES 1 - 20)

Minutes of the Consultative Committee held on 16 February 2010

Minutes of the Advisory Committee of 9 February 2010 and to recommendations for the Board to consider. With attachments a-c

Yours sincerely

Clifford Hart Committee Manager



# Page 1 Agenda Item 9 UNRESTRICTED MINUTES OF THE ALEXANDRA PALACE AND PARK CONSULTATIVE COMMITTEE - TUESDAY, 16 FEBRUARY 2010

### **Nominated Members:**

Alexandra Palace Amateur Ice Skating Club Alexandra Palace Allotments Association Alexandra Palace Angling Association Alexandra Palace Organ Appeal Alexandra Palace Television Society Alexandra Residents' Association

Bounds Green and District Residents' Association Alexandra Park and Palace Conservation Area

**Advisory Committee** 

Friends of Alexandra Park

Friends of the Alexandra Palace Theatre

Hornsey Historical Society

Muswell Hill and Fortis Green Association

Muswell Hill Metro Group New River Action Group

Palace View Residents' Association

U.C.A.T.T.

Warner Estate Residents' Association

Mr M. Tarpey

Mr C. Mahony

\* Mr K. Pestell

Mr.J. Apperley

\* Mr J. Thompson

Ms C. Hayter

Mr K. Ranson

\* Mr C. Marr

Mr G. Hutchinson

\* Mr C. Richell

\* Mr.J.O'Callaghan

Ms D. Feeney

\* Mr J. Boshier

\* Miss R. MacDonald

Ms V. Paley

Mr J. McCue

\* Prof. R. Hudson

### **Appointment Members:**

\*Councillor P. Egan (Chair)

\*Councillor B. Hare

\*Councillor C. Harris

Councillor S. Peacock

\*Councillor N. Scott

\*Councillor S. Thompson

Councillor N. Williams

Apologies Councillor Peacock

### Also In Attendance:

Interim General Manager, Alexandra Palace – Mr A. Gill Park Manager, Alexandra Palace – Mr M. Evison Managing Director, Alexandra Park Trading Company (APTL) – Ms R. Kane Friends of the Alexandra Palace Theatre - Mr N. Willmott Clerk to the Committee – Miss N. Cole 1 Member of the press & public

<sup>\*</sup>Members present.

# MINUTES OF THE ALEXANDRA PALACE AND PARK CONSULTATIVE COMMITTEE. TUESDAY, 16 FEBRUARY 2010

| MINUTE<br>NO. | SUBJECT/DECISION | ACTION<br>BY |
|---------------|------------------|--------------|
|---------------|------------------|--------------|

### **APCC34.** APOLOGIES FOR ABSENCE

Apologies for absence were received from Roger Tucker (Alexandra Palace Organ Appeal), Caroline Hayter (Alexandra Residents' Association), and Councillor Sheila Peacock. Apologies for lateness were received from Nigel Willmott (Friends of the Alexandra Palace Theatre).

### APCC35. DECLARATIONS OF INTEREST

Councillor Thompson declared that he was Vice-Chair of the London Borough of Haringey's Pensions Committee.

### APCC36. MEMBERSHIP

The Committee noted the appointment of the Alexandra Palace and Park Conservation Area Advisory Committee to the Consultative Committee and welcomed its representative, Colin Marr.

### APCC37. PRESENTATIONS BY INTERESTED GROUPS

### i. <u>Alexandra Palace Television Group</u>

The Committee received the written presentation by John Thompson, Alexandra Palace Television Group, which provided a background to the organisation and detailed achievements including campaigning to protect the Palace's television heritage and the current exhibition displayed in Studio A. The Group's aim was to work with the General Manager, Alexandra Palace to develop the television studios into a world class visitor attraction.

In response to questions from Committee Members it was noted that the Group's application to English Heritage to upgrade the listing status for the studios did not include the television mast, which is the oldest working television mast in the world, installed by Marconi.

**RESOLVED** to note the presentation.

### ii. Bounds Green and District Residents' Association

The Committee received the written presentation by Ken Ranson, Chairman of the Bounds Green and District Residents' Association (BGDRA) which included boundary links with Barnet, Enfield and Haringey.

The Committee noted that the Association was founded in 1933 and dealt mainly with housing and planning development matters and was also in the process of applying for Conservation Area status for the Scout Park.

The Chair suggested the Bounds Green and District Residents'

# MINUTES OF THE ALEXANDRA PALACE AND PARK CONSULTATIVE COMMITTEE. TUESDAY, 16 FEBRUARY 2010

Association consider joining the Alexandra Park and Palace Advisory Committee.

Action: Clerk

**RESOLVED** to note the presentation.

### APCC38. MINUTES

i) Consultative Committee minutes 17<sup>th</sup> November 2009

**RESOLVED** that the minutes of the meeting held on 17<sup>th</sup> November 2009 be confirmed as a correct record of the meeting.

ii) Advisory Committee minutes - 3<sup>rd</sup> November 2009

The Committee noted the minutes of the Alexandra Park and Palace Advisory Committee held on Tuesday 3<sup>rd</sup> November 2009.

iii) Alexandra Palace and Park Board minutes - 24<sup>th</sup> November 2009

The Committee noted the minutes of the Alexandra Palace and Park Board held on 24<sup>th</sup> November 2010.

### APCC39. PARK ACTIVITIES UPDATE

The Committee received the Park Activities Update report, presented by Mark Evison, Alexandra Park Manager.

### 6.1 Road Maintenance

Committee Members expressed concern about the number of buses passing through residential roads during the closure of Alexandra Palace Way.

### 6.6 Winter Weather

The Committee asked what health and safety guidance had been given to park users who were tobogganing down the Park hills during the time of snow and was informed that the common sense approach was expected to be used by park users. The Park's security team would approach park users to warn them if their actions looked unsafe.

In response to a question from the Committee the Park Manager confirmed that the Park had been left littered with drinks cans and crisp packets during the time of snow as well as signs and recycling box lids, which people had used as sledges.

The Committee highlighted that the Dukes Avenue entrance to the Park had not been salted enough during the time of snow.

### Pitch & Putt improvements

The Committee raised concerns about the potential ecological damage which could be caused by materials (and lorries delivering the materials) used to fill and level out the playing areas. The Park Manager assured the Committee that whilst in principle agreement for the improvements had been granted by the Trustees,

# MINUTES OF THE ALEXANDRA PALACE AND PARK CONSULTATIVE COMMITTEE. TUESDAY, 16 FEBRUARY 2010

there were various aspects which would need to be agreed between Golfwise Ltd and the Park Manager before the improvement works could begin. Committee Members were invited to submit any concerns about the improvement works to the Park Manager.

### **BBC London Springwatch**

The Committee noted that the BBC London Springwatch Wild Day Out would be held on Saturday 5<sup>th</sup> June 2010. More details would be posted on the Alexandra Palace website (<a href="https://www.alexandrapalace.com">www.alexandrapalace.com</a>).

### **APCC40.** FORTHCOMING EVENTS

The Committee received the Forthcoming Events report presented by Rebecca Kane, Managing Director, Alexandra Palace Trading Limited.

The Committee noted the events scheduled to be held at Alexandra Palace as well as further events including the Haringey Film Festival and the possibility of screening World Cup 2010 qualifying games.

The Consultative Committee congratulated the Managing Director, APTL on the recent filming involving some big names but expressed concern that the number of exhibitions appeared to have reduced in recent years. The MD confirmed the exhibition business had been static for the past 2/3 years but no exhibitions had been lost during the recent recession. The Committee noted that the Farmers' Market could only be held at the Park for 35 weeks in the year due to it being a busy time for other events on site.

**RESOLVED** that the report be noted.

### APCC41. GOOD GOVERNANCE

The Committee received the NCVO (National Council for Voluntary Organisations) Good Governance code and tabled handouts detailing the seven key principles. Rebecca Kane, Managing Director, Alexandra Palace Trading Limited (APTL) informed the Committee that on 2<sup>nd</sup> March 2010 the Board will be recommended to adopt the seven principles of the NCVO Code of Good Governance.

The Committee noted that no decisions would be asked of the Board on 2<sup>nd</sup> March 2010 but it will be an opportunity to understand the pros and cons of the various structural models being explored and provide details of the next steps in the bid to secure better governance for the future. An open day will be organised to enable wider members of the public to also be consulted on the future of Alexandra Palace and Park in March as well as a possible road show which would cover both the east and west of the Borough.

The Code is based on 7 key principles:

- 1. Board leadership
- 2. The Board in Control
- 3. The high performance Board
- 4. Board review and renewal

# MINUTES OF THE ALEXANDRA PALACE AND PARK CONSULTATIVE COMMITTEE. TUESDAY, 16 FEBRUARY 2010

- 5. Board delegation
- 6. Board and Trustee integrity
- 7. Board Openness

Interested parties representatives expressed concerns that Trustees received a special responsibility allowance which contradicted the code where "no personal benefits" was mentioned. The Committee was informed that the Code would eventually be made bespoke to Alexandra Palace and Park but would also reflect the Haringey Council Constitution.

**RESOLVED** that the Good Governance Code be noted.

### APCC42. MATTERS RAISED BY INTERESTED GROUPS

The Committee noted the comments made by Jacob O'Callaghan of the Hornsey Historical Society as detailed below:

 Congratulations to the acting General manager, the Trustees and the Council on the proposal at the Board meeting of 12th January to formally abandon Haringey Council's strategy of selling the whole Palace to a single developer.

The Chair advised the meeting that the strategy had not been to "sell" the Palace but to award a long lease to as single developer.

The Interim General Manager, Alexandra Palace and Park, clarified that the Council had never been consulted on this as Trustees had agreed to abandon the existing strategy.

 To consider the Acting General manager's ideas for additional sources for income, and to support further investigation. To offer Hornsey Historical Society's help with this.

The Interim General Manager, Alexandra Palace and Park highlighted that consideration had been given to the idea of making Alexandra Palace Way a toll-road but this was not progressed as it would require an act of legislation to be passed. Some Committee members expressed that a 20p charge, for example, would not be unreasonable and could generate a lot of income for the Palace.

Some Committee Members expressed concerns that potential car-parking charges in the Park and Palace might be to the detriment of local residents visiting the Park and Palace. The Interim General Manager acknowledged this and advised that there would be substantial consultation before Trustees were asked to decide on this matter.

3. To note with some concern the Trading Company General Manager's account of the Stakeholder Forum of 24th October 2009, as presented to the Board on 12th January; to compare this with Dr Allison Milward's excellent report as circulated to participants; to give comments; and to ask the Board and the Council to simply recognize the wide and growing consensus of opinion that a single local authority like Haringey is not the best trustee for a large landmark historic building like Alexandra Palace, and to clearly prioritize their plans, and their representations to the Charity Commission, on how to change this. To consider original Option 2 as

# MINUTES OF THE ALEXANDRA PALACE AND PARK CONSULTATIVE COMMITTEE. TUESDAY, 16 FEBRUARY 2010

presented to the Stakeholder Forum (known as the 'Ultimate Solution').

The Committee noted Option 2 – a legally and financially Independent Board with Statutory Advisory Committee and Executive Management and recognised this was a popular solution amongst interested groups at the stakeholder forum held in October 2009 although concerns about how to achieve this were apparent. The Chair emphasised that no potential governance structures had been ruled out and there would be further consultation via the Palace website and roadshows.

Some Committee Members emphasised that the governance structure was not the most important aspect as long as agreed values and the behaviour of those governing the Palace and Park were applied. It was noted that many of the Palace's problems were financial and any option would only work if there was a source of revenue, therefore any independent move would need to be backed by commercial funding.

4. To ask if there is any progress on reviewing the roles of the Advisory and Consultative Committees, and to offer Hornsey Historical Society's representative's comments on this.

The Committee was assured that the Statutory Advisory Committee was common to all the structural models being explored at present and represented a key means of maintaining stakeholder input at the Palace.

5. To offer Hornsey Historical Society's support for facilities for visitors to Alexandra Palace, and putting it "on the map".

The Hornsey Historical Society and any other interested bodies were invited to write to the Interim General Manager and Managing Director, APTL, with any suggestions or proposals.

**RESOLVED** that the comments above be noted.

### APCC43. ANY OTHER BUSINESS

There was no other business.

### **APCC44.** DATES OF FUTURE MEETINGS

It was noted that the meeting scheduled for 8<sup>th</sup> April 2010 might be cancelled due to the political sensitivity required during the run-up to an election. Members would be notified.

The meeting ended at 21:30 hrs.

**COUNCILLOR PAT EGAN** 

Chair

# MINUTES OF THE ALEXANDRA PARK AND PALACE ADVISORY COMMITTEE. TUESDAY, 9 FEBRUARY 2010

### PRESENT: \* denotes attendee

### NOMINATED BY LOCAL RESIDENTS' ASSOCIATIONS

\*Ms J. Hutchinson : Alexandra Residents' Association \*Ms. M. Myers : Muswell Hill and Fortis Green

Association

Mr D. Heathcote Muswell Hill and Fortis Green

Association

Ms J. Baker : Palace Gates Residents' Association Vacancy : Palace View Residents' Association

\*Mr. D. Frith : The Rookfield Association

Mr. D. Liebeck : Warner Estate Residents' Association \*Mr H. Aspden : Warner Estate Residents' Association

### **APPOINTED MEMBERS**

\*Councillor S. Oatway : Alexandra Ward Councillor A. Demirci : Bounds Green Ward \*Councillor M Davies : Fortis Green Ward \*Councillor M. Whyte : Hornsey Ward Councillor S. Rainger : Muswell Hill Ward

Vacancy

Noel Park Ward

Councillor M. Newton : Council Wide appointment Councillor J. Patel : Council Wide appointment

### Also in attendance:

Mr Andrew Gill – Interim General Manager – Alexandra Palace Mr Mark Evison – Park Manager – Alexandra Palace Ms Natalie Cole – Clerk to the Committee

### MINUTE NO.

### SUBJECT/DECISION

| APSC32. | APOLOGIES FOR ABSENCE   |
|---------|---|
|         | Apologies for absence were received from David Liebeck (Chair and representative of Warner Estate Residents' Association), Denis Heathcote (Muswell Hill and Fortis Green Residents' Association), Jackie Baker (Palace Gates Residents' Association), Rebecca Kane (Managing Director - Alexandra Palace Trading Limited), Councillor Martin Newton and Councillor Sheila Rainger. |
|         | Councillor Susan Oatway (Vice-Chair) chaired the meeting.   |
| APSC33. | DECLARATIONS OF INTEREST  |

There were no declarations of interest in relation to items on the agenda.

# MINUTES OF THE ALEXANDRA PARK AND PALACE ADVISORY COMMITTEE. TUESDAY, 9 FEBRUARY 2010

### APSC34. MINUTES

1. <u>Alexandra Park and Palace Advisory Committee minutes</u>

The Committee noted the table of resolutions from the meeting held on 3<sup>rd</sup> November, which included the Board's responses.

### **RESOLVED**

- i. That the minutes were agreed as a correct record of the meeting.
- ii. That a table of resolutions from its meeting on 10<sup>th</sup> February 2009 remained unanswered, although the matters had been discussed at various Board meetings. Accordingly, these should be re-submitted with the request that the responses be consolidated and progress on them advised. The original table is attached as B hereto.
- 2. Alexandra Palace and Park Consultative Committee minutes

**RESOLVED** to note the minutes of the Consultative Committee held on 17<sup>th</sup> November 2009.

- 3. <u>Alexandra Palace and Park Board minutes</u>
  - i. 6<sup>th</sup> October 2009 (tabled)

**RESOLVED** that the board minutes of the meeting held on 6<sup>th</sup> October be noted.

ii. 15th October 2009 (tabled)

**RESOLVED** that the board minutes of the meeting held on 15<sup>th</sup> October be noted.

iii. 24<sup>th</sup> November 2009

In response to concerns raised about the closure of the ice-rink to enable repairs (minute APBO66(iii)), the Committee noted that the ice rink would be closed during low season.

In relation to minute APBO66, resolution iii, the Committee highlighted that charging for use of the Palace car-parks might have an adverse effect on surrounding roads. Mr Andrew Gill, Interim General Manager – Alexandra Palace, advised that a scoping paper had been considered by the Board on 12<sup>th</sup> January 2010 detailing potential options for increasing income at the Palace. The report included potentially charging for the use of car parks but the Advisory Committee would be consulted before any final decisions were made.

**RESOLVED** that the board minutes of the meeting held on 24<sup>th</sup> November be noted.

# MINUTES OF THE ALEXANDRA PARK AND PALACE ADVISORY COMMITTEE. TUESDAY, 9 FEBRUARY 2010

### iv. 12<sup>th</sup> January 2010

The minutes of the meeting held on 12<sup>th</sup> January were not available and would be considered at the next meeting of the Advisory Committee.

### **APSC35.** PARK ACTIVITIES UPDATE

The Committee received the report of the Alexandra Park Manager, Mark Evison, updating on recent activities in the Park.

### Road Closure for maintenance

Committee Members expressed disappointment at the lack of signs displayed in the Park warning of the diversion of the W3 bus during the road closure. The Park Manager, Alexandra Palace, informed the Committee that he was surprised that the bus company, Arriva, had not displayed any signs at the time or updated the dot matrix displays. Mr Evison had organised for notices to be erected by the Palace as soon as possible and would keep such signs available for any future bus diversions.

### Paragraph 6.8 - Gritting

Committee Members expressed disappointment that the Dukes Avenue entrance to the Park and the Grove area had not been gritted during the time of heavy snow and were informed by the Park Manager that the Palace had simply run out of salt as did most of the country.

### Spring Watch Event

The Park Manager informed the Committee that the BBC Springwatch Wild Day Out would be held in Alexandra Park on Saturday 5<sup>th</sup> June. This event will be a family event with a roadshow and activities, such as worm charming, that relate to biodiversity. In response to the Committee enquiring the Park Manager advised that the Springwatch event would be advertised in the Haringey People publication and on bus-stops. The BBC would also promote the event through the radio and television.

Committee Members asked to be informed of the details so that they could publicise the event among Residents' Associations members.

**Action: Park Manager** 

### **RESOLVED**

That the report be noted.

### APSC36. FORTHCOMING EVENTS

The Committee received the report introduced by the Chair. It was noted that the table of events only went as far as March 2010 and members expressed concern that no more concerts had been scheduled.

Monica Myers, representative of Muswell Hill and Fortis Green Association, congratulated the Palace on holding 2 concerts last year with no complaints about noise from the Association.

# MINUTES OF THE ALEXANDRA PARK AND PALACE ADVISORY COMMITTEE. TUESDAY, 9 FEBRUARY 2010

### **RESOLVED**

That the report be noted.

### **APSC37.** GOOD GOVERNANCE

The Committee received the NCVO (National Council for Voluntary Organisations) Good Governance code and tabled presentation slides, introduced by the Interim General Manager, Alexandra Palace who apologised on behalf of Rebecca Kane, who was unwell. Mr Gill emphasised that the potential structural models of governance for Alexandra Palace were still under consideration. The pros and cons of all the options, , will be presented to Trustees at their meeting on 2<sup>nd</sup> March 2010 where the Board will be recommended to adopt the NCVO Code of Good Governance , ultimately made bespoke to reflect the outcomes of the trustee and stakeholder away days and the particular circumstances of Alexandra Palace & Park. The Code is based on 7 key principles:

- 1. Board leadership
- 2. The Board in Control
- 3. The high performance Board
- 4. Board review and renewal
- 5. Board delegation
- 6. Board and Trustee integrity
- 7. Board Openness

The Committee noted that relevant information will be available on the Alexandra Palace website from 2<sup>nd</sup> March 2010 and that an open day will be organised to enable members of the public to be consulted on the future of Alexandra Palace and Park.

The Committee was informed that future stages would be to develop policies and procedures, a scheme of delegation and Trustee inductions. The Chair enquired about the timeframe for completing the review of the code and was informed that making the code bespoke to AP could take more than a year to complete. By May 2010 Palace officers aimed to be using the NCVO toolkit and would identify areas of non-compliance with the NCVO Code of Good Governance.

Referring to Page 50, the Board in Control section of the Good Governance Code, Jane Hutchinson, Alexandra Residents' Association, highlighted the potential change in Trustees of the Palace after the May 2010 election and that having political members on the Board presented conflicts of interests. The Interim General Manager recognised that it was not ideal to have a turnover of Trustees but, in response to potential conflicts of interests, stated that Council Trustees were regularly reminded that they must set aside any personal or political considerations. Council Members were also required to declare their Trusteeships at other Council Meetings and will in most cases remove themselves from debates.

David Frith, The Rookfield Association, reminded officers that at the stakeholder away day interested groups were unanimous in their recommendation that all Trustees should be independent. In response, the Interim General Manager, Alexandra Palace, explained that this would require a change in the Alexandra

# MINUTES OF THE ALEXANDRA PARK AND PALACE ADVISORY COMMITTEE. TUESDAY, 9 FEBRUARY 2010

Park and Palace 1985 Act of Parliament. The Interim General Manager highlighted that a recent meeting with the Charity Commission discussed this issue and he advised that he would report back to the Advisory Committee on this in due course once Trustees had been informed of the discussions.

In response to Committee Members comments the Interim General Manager, Alexandra Palace emphasised that current Trustees were experienced professionals but agreed that the Palace would benefit from having more experienced professionals as Trustees.

Harry Aspden, Warner Estate Residents' Association, expressed concern that the code was not mandatory and that there were no sanctions if the code was not followed. Mr Gill explained that the code did not require total compliance, but that areas of non compliance should be explained and this was the first piece of work he expected to do, subject to Board approval of adopting the Code.

In response to Mr Aspden's questions the Interim General Manager, Alexandra Palace stated that the project steering group for governance of the Palace was set up in approximately October 2009 and included: the Chair of the Board, Cllr Hare, the Interim General Manager, Alexandra Palace, the Managing Director APTL, LB Haringey Director of Corporate Resources and a number of co-opted members who attended as required, including consultants. The consultants, KPMG, had evaluated 6 potential models of governance and more could be presented during the review.

The Committee noted that the programme for officers to feed back to the Board on Governance issues had slipped by 4-6 weeks.

The Committee was unhappy that the Governance Report considered by the Board at it's meeting on 12<sup>th</sup> January 2010 had not been part of the Advisory Committee's agenda papers.

Mr Aspden asked a number of questions regarding the London Borough of Haringey's Budget, which included a Capital Bid for the Palace. The Interim General Manager, Alexandra Palace, explained that the budget would be considered by Full Council on 22<sup>nd</sup> February.

### **APSC38. ANY OTHER BUSINESS**

### Little Dinosaurs Play area

Monica Myers (Muswell Hill and Fortis Green) and Ms Hutchinson visited the Little Dinosaurs play area, which was situated in the old Workshop building within the Park. Ms Myers and Ms Hutchinson reported to the Advisory Committee that the new business seemed to be running well, although they had concerns regarding ruts in the mud caused by heavy vehicles, an additional storage area and large orange containers at the back of the building and a new concrete path, all of which detracted from the views of the Park.

The Park Manager informed the Committee that the orange containers were gas cylinders, which the Park Manager could ask the Tenant to screen. The ruts in the mud were caused by builders converting the Workshop building and BT engineers

# MINUTES OF THE ALEXANDRA PARK AND PALACE ADVISORY COMMITTEE. TUESDAY, 9 FEBRUARY 2010

who had been attending to the nearby 345 Club. The Workshop Tenant had agreed to flatten the ruts. Regarding the concrete path, the Park Manager explained that this was a temporary path installed to prevent Little Dinosaurs staff from slipping when accessing the storage area as the grass had been wet and slippery. The path could be taken up and the grass re-seeded.

### The Grove Café

Ms Hutchinson asked if more could be done regarding security and highlighted issues including that the Grove Café had been subject to vandalism and parents using the playground by the boating lake had highlighted that they felt unsafe.

The Park Manager stated that CCTV would be a future consideration and the signs in the playground were being reviewed and would be replaced next year and would include telephone numbers for Park users to call including the Police Safer Neighbourhood Team and perhaps the Police Safer Parks Team. Members were reminded that the Palace and Park security guards regularly patrolled the Park. The Park Manager would ask the Palace Security Guards to patrol the play area more often.

**Action: Park Manager** 

### APSC39. DATES OF FUTURE MEETINGS

### **RESOLVED**

- i. That the meeting scheduled for 30 March be cancelled (due to the "purdah" period which means political sensitivity is required in the run up to the election).
- ii. That a new meeting be organised to allow Committee Members to peruse the Governance and Branding information presented to the Alexandra Palace and Park Board on 2<sup>nd</sup> March and to make their own comments.

The meeting ended at 21:10 hrs

Councillor Susan Oatway

Chair

### ATTACHMENT 'A'

### Alexandra Palace and Park Board – 2<sup>nd</sup> March 2010

RESOLUTIONS of the Alexandra Park and Palace Advisory Committee ("SAC") dated 9<sup>th</sup> February 2010

## (a) ALEXANDRA PARK AND PALACE ADVISORY COMMITTEE MINUTES

The Committee noted the table of resolutions from the meeting held on 3<sup>rd</sup> November, which included the Board's responses.

### **RESOLVED**

- i. That the minutes were agreed as a correct record of the meeting.
- ii. That a table of resolutions from its meeting on 10<sup>th</sup> February 2009 remained unanswered, although the matters had been discussed at various Board meetings. Accordingly, these should be re-submitted with the request that the responses be consolidated and progress on them advised. The original table is attached as B hereto.

### (b) GOOD GOVERNANCE

The Committee received the NCVO (National Council for Voluntary Organisations) Good Governance code and tabled presentation slides.

Committee members expressed concern at the potential change in Trustees of the Palace after the May 2010 election and that having political members on the Board presented conflicts of interests.

Officers were reminded that at the stakeholder away day interested groups were unanimous in their recommendation that all Trustees should be independent. In response, the General Manager, Alexandra Palace, explained that this would require a change in the Alexandra Park and Palace 1985 Act of Parliament. The General Manager highlighted that a recent meeting with the Charity Commission discussed this issue and he advised that he would report back to the Advisory Committee on this in due course once Trustees had been informed of the discussions.

### **RESOLVED**

 That the Board be asked to note the comments of the Advisory Committee and is encouraged to aspire to meet the requirements of the NCVO Good Governance Code. ii. That the Board be informed that the Advisory Committee would like an opportunity to contribute towards the 3 year business plan for Alexandra Palace before it is approved.

### **ATTACHMENTS:**

Attachment B – Resolutions of the Advisory Committee held on 10<sup>th</sup> February 2009

### ATTACHMENT 'B'

### Alexandra Palace and Park Board – 24 FEBRUARY 2009

RESOLUTIONS of the Alexandra Park and Palace Advisory Committee ("SAC") dated 10th FEBRUARY 2009

(a) the interaction between the Alexandra Park and Palace Board and the Statutory Advisory Committee, and Consultative Committee

### **RESOLVED**

- i. That the Advisory Committee, in welcoming the views of the Chair of the Alexandra Palace and Park Board as expressed at the commencement of the meeting, in respect of talking individually with Members of the Statutory Advisory Committee, and also the Consultative Committee, asks that the Board considers the concept of having up to 2 joint meetings a year with both the Advisory Committee and Consultative Committee to talk about common issues and concerns in relation to the Park and Palace, in either an informal or semi formal basis;
- ii. That the Advisory Committee requests the Board's agreement, in terms of any future proposals for recreation or leisure activity /uses of the Park and specifically in relation to the new Heartlands School, that the Board seeks the views and advice of the Advisory Committee; and
- iii. That in respect of (ii) above the Board be referred to the Advisory Committee's remit, namely to assist and advise the Board to achieve its objectives within the Alexandra Palace and Park Act 1985, and it is not the intention of the Advisory Committee to hinder the Board in its management and operation of the Park and Palace;

### (b) Alexandra Park entrance at Muswell Hill

### **RESOLVED**

That the Board be asked to consider exploring a joint funding venture in conjunction with the local Community and external funders in respect of revamping and improving the entrance to the Park at Muswell Hill including a newly designed bridge and path.

(c) Legal clarification of advice given by the LB Haringey re: the Gaming Licence (Occasional Use Notice) under section 39 of the Gambling Act 2005, and the Advisory Committee's remit

### **RESOLVED**

That in noting the written advice of the LB Haringey's Legal adviser that the Board was not obliged to consult the Advisory Committee regarding the granting of the gaming licence, with which it does not concur, the Committee requests the Board to consider, as part of its relationship and arrangements with the Advisory Committee, that in future it be consulted in respect of such applications as a matter of course.

(d) The proposal for an all-weather path to replace the present informal, and very muddy, desire line from the top of Park Avenue North across the Redston Road playing field and the old race-course to join the Lower Road at the eastern end of the car park

### **RESOLVED**

That the Alexandra Palace and Park Board be asked to note that the Alexandra Park and Palace Advisory Committee endorses the proposal of the Warner Estate Residents Association for an all-weather path to replace the present informal, and very muddy, desire line from the top of Park Avenue North across the Redston Road playing field and the old race-course to join the Lower Road at the eastern end of the car park, and requests that the Board gives consideration to and approves the proposal as outlined.

# ATTACHMENT C to the minutes of the Alexandra Park and Palace Advisory Committee held on 9th February 2010

# ADVICE AND RECOMMENDATIONS OF THE ADVISORY COMMITTEE DRAWN FROM THE MINUTES OF ITS MEETING ON 10<sup>th</sup> FEBRUARY 2009 PRESENTED TO THE ALEXANDRA PALACE AND PARK BOARD MEETING ON 2<sup>nd</sup> MARCH 2010 COMPLETED WITH THE BOARD'S ACCEPTANCE/REJECTION AND REASONS WHY AS APPROPRIATE

|          | Advice and Recommendations   | Original Response  | Update from 2 <sup>nd</sup> March meeting |
|----------|--|--|---|
| <u>←</u> | THE INTERACTION BETWEEN THE ALEXANDRA PARK AND PALACE BOARD AND THE STATUTORY ADVISORY COMMITTEE, AND CONSULTATIVE COMMITTEE                                 | 24th February 2009  The Trust Solicitor – Mr Harris commented that the Board needed to be mindful of the principles of the decision making process and the rules governing the |   |
|          | RESOLVED  i. That the Advisory Committee, in welcoming the views of the Chair of the Alexandra Palace and  | relationship of the Board to its Sub Bodies. It was the case that it needed to be clear that the   |   |
|          | Park Board as expressed at the commencement of the meeting, in respect of talking individually with  | proposed event was not in the form of a formal meeting, but should be referred to as a Forum, and  |   |
|          | also the Consultative Committee, asks that the Board considers the concept of having up to 2 joint   | decision making process.   | P   |
|          | meetings a year with both the Advisory Committee and Consultative Committee to talk about common   | In thanking the Trust Solicitor for his clarification the Chair summarised and it was agreed that a 'Forum'  | age                                       |
|          | issues and concerns in relation to the Park and Palace, in either an informal or semi formal basis;  | type event take place in the early Autumn of 2009 – the details of which to be worked on by officers for   | 17  |
|          | II. I hat the Advisory Committee requests the Board's agreement, in terms of any future proposals for  | further discussion.  |   |
|          | recreation or leisure activity /uses of the Park and specifically in relation to the new Heartlands School, that the Board seeks the views and advice of the | In respect of (a)(ii) following clarification from Mr<br>Liebeck the Chair summarised and it was agreed to<br>note the comments expressed by the Advisory                      |   |
|          | Advisory Committee; and iii. That in respect of (ii) above the Board be referred to the Advisory Committee's remit, namely to assist                         | Committee, and that the issue be raised as part of the Board's further future discussions in relation to the governance of the Board and its relationship with                 |   |
|          | and advise the Board to achieve its objectives within the Alexandra Palace and Park Act 1985.  | the Advisory Committee.  |   |
|          | and it is not the intention of the Advisory Committee to hinder the Board in its management and operation of the Park and Palace.                            | In respect of (a)(iii) the Board noted the recommendation and comment of the Advisory Committee.   |   |

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| N . | ALEXANDRA PARK ENTRANCE AT MUSWELL HILL<br>RESOLVED          | 24" February 2009                                     |   |
|     | That the Board be asked to consider exploring a joint        | The Board welcomed the recommendation and             |   |
|     | funding venture in conjunction with the local Community      | asked that the General manager explore the            |   |
|     | and external funders in respect of revamping and improving   | possible external/local community funding and report  |   |
|     | the entrance to the Park at Muswell Hill including a newly   | back to a future meeting of the Board.                |   |
| (   | designed bridge and path.                                    |   |   |
| က်  | Legal clarification of advice given by the LB Haringey       | 24" February 2009                                     |   |
|     | re: the Gaming Licence (Occasional Use Notice) under         |   |   |
|     | section 39 of the Gambling Act 2005, and the Advisory        | In respect of (c) following clarification from Mr     |   |
|     | Committee's remit  | Liebeck the Chair summarised and it was agreed to     |   |
|     | RESOLVED   | note the comments expressed by the Advisory           |   |
|     | That in noting the written advice of the LB Haringey's Legal | Committee, and that the issue be raised as part of    |   |
|     | adviser that the Board was not obliged to consult the        | the Board's further future discussions in relation to |   |
|     | Advisory Committee regarding the granting of the gaming      | the governance of the Board and its relationship with |   |
|     | licence, with which it does not concur, the Committee        | the Advisory Committee.                               |   |
|     | requests the Board to consider, as part of its relationship  |   |   |
|     | and arrangements with the Advisory Committee, that in        |   |   |
|     | future it be consulted in respect of such applications as a  |   | Pi  |
|     | matter of course.  |   | ag  |
| 4   | The proposal for an all-weather path to replace the          | 24 <sup>th</sup> February 2009                        | Note:                                       |
| -   | present informal and your middly desire line from the        | Site visit acreed                                     | At its meeting on 3rd November              |
|     | ton of Doub Avoning North Access the Bodgeton Dood           | Olfe visit agreed                                     |   |
|     | top of Park Avenue North across the Redston Road             | -   | ZUU9 Andrew GIII (Interim General           |
|     | playing field and the old race-course to join the Lower      | Board response – 30" June 2009:                       | , Alexandra                                 |
|     | Road at the eastern end of the car park                      | In response to further clarification by Councillor    | brought Advisory Committee                  |
|     | RESOLVED   | Williams as to the identified Park savings Mr Gill    | members attention to the Board              |
|     | That the Alexandra Palace and Park Board be asked to note    | advised that the figure included the extension to the | minutes of 30 <sup>th</sup> June 2009       |
|     | that the Alexandra Park and Palace Advisory Committee        | Deer enclosure and improvements to Park paths. In     | (number APB007) which deferred              |
|     | endorses the proposal of the Warner Estate Residents         | terms of the Redston Field proposed path this matter  | consideration of the Redston Park           |
|     | Association for an all-weather path to replace the present   | would be reported to the Board in October 2009.       | proposed pathway. Mr Gill                   |
|     | informal, and very muddy, desire line from the top of Park   |   | informed the Committee that                 |
|     | Avenue North across the Redston Road playing field and       | In response to clarification and comments expressed   | Board members had attended a                |
|     | the old race-course to join the Lower Road at the eastern    | by both Councillor Williams and Mr Liebeck, Mr Gill   | Redston Park site visit on 23 <sup>rd</sup> |
|     | end of the car park, and requests that the Board gives       | commented that the path at Redston Field (estimate    | June and that the matter would be           |
|     | consideration to and approves the proposal as outlined.      | cost) was not an item that has been included within   | considered by the Board in                  |
|     |  | the original budget estimates for park maintenance    | October 2009. Mr Gill further               |
|     |  | for 2009/10 but as an additional item of new          | advised that there was no budget            |

|  |  | Page 1  | 9                                     |          |  |  |   |
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| available for this work.   |  |   |                                       |          |  |  |   |
| expenditure that would only be possible if additional funding could be identified, therefore it was not part of the proposed cuts.  In response to further concerns from Councillor Williams, the Chair reiterated the comments of Mr Gill in that the Redston path had never been included in the Park repair budget and that it was in effect an additional request for expenditure. | Board Response: 6 <sup>th</sup> October 2009 | Mr Liebeck also sought clarification in respect of the current status of the proposal put forward by the Advisory Committee in respect of a path at Redston Fields. In response Mr Gill advised that this proposal had been considered and costed but as it was an additional cost to the already agreed budget it would be necessary for it to compete with other priorities. The Chair also commented that considerable work had been carried out in terms of a proper study of the area in question, together with costings. | The Chair then summarised and it was: | RESOLVED | i. that the contents of the report be noted; | <ul><li>ii. that the progress to date in respect of the<br/>Workshop Lease be noted;</li></ul> | iii. that the Park Manger be authorised to submit a planning application to the LB Haringey for the proposed deer inclusion extension |
|  |  |   |                                       |          |  |  |   |

| iv. that it be noted that the cost of construction |  |
|--|--|
| of a path across Redston Field was in              |  |
| addition to the Trust's planned expenditure        |  |
| for the financial year 2009/10.                    |  |
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